Foreword

This handbook represents the efforts of the Academy for Peace and Development (APD) to provide information for our stakeholders, partners, universities, donors, and other institutions about the work and functions of APD. It outlines the general objectives, mission, vision, departments and background to our core activities.

Profile

The Academy for Peace and Development (APD) was established in 1998 as a research institute in collaboration with the War-torn Societies Project (WSP) currently the International Peacebuilding Alliance (Interpeace). The Academy for Peace and Development (APD) is legally registered as an organization under the Ministry of National Planning and Development. Since its inception, APD core activities have mainly focused in peace-building using Participatory Action Research (PAR) methodology. The organization has brought together representatives from different sectors of society to identify priorities in the process of rebuilding Somaliland. The Academy has been instrumental in facilitating dialogue on issues such as peacebuilding, state building, human rights, democracy and good governance.

Objectives

APD is committed to promote democracy and consensus decision-making at the policy level by encouraging and supporting participation of citizens in the affairs of their lives. In this regard, the goal of the Academy is to empower Somaliland communities to adopt peaceful changes by providing a neutral venue to identify their issues and set priorities for response.

To achieve this, APD has set the following objectives:

1. To provide a neutral forum for dialogue and to create the opportunities to discuss and address development and reconstruction issues of common concern to Somaliland society.

2. To facilitate the process to collectively identify, set priorities and formulate policy options for the challenges of development and the rebuilding of the country.

3. To assist key stakeholders including Somaliland government, international community, donor agencies and local actors—to better respond to the challenges of re-building the nation by providing them with relevant information on critical issues, seeking consensus on their interventions and facilitating their responses and effects.

4. To stimulate action-driven change and achieve actionable change.
**Vision Statement**
“Sustaining peace, state building and promoting development”

**Mission Statement**
The Academy is a centre for excellence and leadership dedicated to peace and state building and the achievement of a just and prosperous society in Somaliland through Research, Training, Dialogue, Documentation and Publication.

**The Hierarchal Structures of the Academy**
The General Assembly (GA): The general assembly is the highest decision-making body of the Academy for Peace and Development.

The Board of Governors (BoD): The Governing Board composes of at least five to eleven members who are appointed every two years. The Executive Director serves as the secretary to the Board and as a result has the right to attend all sessions as an observer.

The Management Team: The Management Team is headed by The Executive Director and members of APD who are selected by the Executive Director.

The Advisory Team: This committee provides advice to the Management Team.

**Record of Achievements - Promoting Peace and Democracy**
- Attributed to its neutrality and “behind the scene approach”, APD successfully resolved many political crises caused by divisions of perspectives brought at the time of mediations with political parties.

- APD continues to serve as a hub for the international communities, regional and local institutions and individual who are seeking guidance in peace building and democracy issues in Somaliland.

- With regards to its mission in promoting peace and democracy, APD maintains its collaboration with key local electoral institutions including, Somaliland National Electoral Commission, Parliament, Government, Political Parties, and civil society.
- The audio-visual Unit of APD has extensive holdings of documentaries both in audio and video formats that are captured throughout the various programs and activities. Moreover, these collections contain historical archives of people in literature, politics, history, media, economics, and social.

- APD has promoted the culture of debate and created a neutral and an open forum for inclusive political discussions through its forum for civic dialogue. The audiences of the forum are comprised of members from different sectors of society and the theme of the debate is always reflecting the current situation.

APD Programs

We at APD believe that the quest of knowledge should be a collectively relevant commotion. We’re dedicated to promoting the interdependence of research, and sustainable development. As the role of research institutions in processes of peace-building and social change widens and deepens, it becomes even more vital to relate theory to practice by combining practical research with action-oriented programs.

Research mustn’t be limited to seminar rooms, academic papers and largely uncirculated official documents. Instead, research in peace, state building and governance can be made meaningful to all sectors of society by linking it with programs of sustainable and positive social change.

We listen carefully and create dialogue within the community voices we represent, enfolding their concerns and issues into our organization’s objectives that include empowering individuals and groups while building their capacities for action and inspiring positive change.
The vision of the Pillars of Peace programs are to build upon more than a decade of experience in peace building and support for institutions in order to continue advancing and strengthening the consolidation of peace throughout Somaliland in a consensus-oriented, integrated approach to peace building and state building.

The three pillars were selected based on previous experiences and sustained efforts of APD through the Dialogue for Peace program and defined as:
- Democratization Pillar
- Decentralization Pillar
- Social Reconciliation Pillar

In December 2004, APD launched a second round of participatory action research as part of WSP-International's (Currently Interpeace) Dialogue for Peace initiative. Based on previous experience and after broad consultation, four entry points have been pre-selected. The criteria for selection include immediate relevance to peace, security and progress in Somaliland.
- Decentralization
- Parliamentary elections
- Constitutional review and reform
- Natural Resource-based Conflict

APD and its partner Interpeace have been able to generate and maintain neutral political spaces while engaging all sectors of society in key issues. Despite the exceptional volatility of the political-security dynamics, the vision of the Dialogue for Peace – Phase II programme is a continued consolidation of peace throughout the Somali region using consensus-oriented, integrated approaches to state building.

The Academy for Peace and Development (APD) has played a fundamental role in helping to resolve the political impasse through a consensual agreement in the electoral timetable. APD has also engaged communities in a series of mediation processes that focused in averting conflict in the disputed areas of Sool and Sanaag.
These four were supervised by a volunteering “Working Group” that consisted of government officials, professionals, civic leaders and technical experts. It resulted to the publication of four different papers and was later compiled into one volume entitled “RebuildingSomaliland: Issues and possibilities.”

From January 1999 to August 2002, the Academy has conducted a WSP research program in Somaliland. The first outcome of this research was a report entitled “A Self-Portrait of Somaliland: Rebuilding from the Ruins.”

The Self-Portrait, which offers a comprehensive overview of the social, political and economic challenges facing post-war Somaliland, has since become an essential reference for policy-makers, legislators, and agencies and diplomats concerned with Somaliland.

Applying the PAR methodology, the research team moved forward in 2000-2001 with a nationally driven research agenda on four themes or “Entry Points”:

- Consolidation and Decentralization of Government Institutions
- The Impact of the War on the Family
- Regulating the livestock Economy
- The Role of the Media in Political Rebuilding

These four were supervised by a volunteering “Working Group” that consisted of government officials, professionals, civic leaders and technical experts. It resulted to the publication of four different papers and was later compiled into one volume entitled “Rebuilding Somaliland: Issues and possibilities.”
### Civic Education Mass-Media Campaign Project
This project was part of the Joint Program on Local Governance (JPLG) and Decentralization Service Delivery (DSD). The objective of the Project was to inform citizens about their civic rights and responsibilities in the delivery of basic services and to enhance transparency and accountability, in pre-selected districts of Somaliland; specifically the core activities were designed to ensure that local governance contributes to peace and fair priority service delivery in target districts of Somaliland.

### Hybrid security orders in Somaliland Study
In partnership with African Security Sector Network (ASSN), APD is studying the nature of peace and state building in Somaliland, why it is different from other African countries, and how these processes has influenced the security development and reform.

### Land-based Conflict Projects
The land-based Conflict project contributed to the peace-building process in Somaliland by strengthening the abilities of the local actors to contribute to civil conflict resolution. In order to achieve the highest level of ownership, Institute for Peace and Development (INEF); University of Duisburg-Essen Germany has commissioned APD to conduct an independent research in order to provide professional policy advice as a way out of the land-based conflicts.

### Institutional Building and Policy Analysis Project
This project was a collaboration effort between APD and Conflict Dynamics International (CDI) through the development of joint researches and policy tools which will support the building of governance arrangements and facilitate effective political accommodation in support of peace and nation-building.

### Non-State Actors (NSA) Project
In collaboration with Saferworld, APD, worked on strengthening the participation and influence of Somaliland Non-State Actors in key decision-making processes on peace, security and development.

In 2008, Saferworld and APD supported the formal creation of Somaliland Non-State Actors Forum (SONSAF).

### Political Party/Associations Agents Training Project
In a partnership with International Republican Institute (IRI), APD helped political parties/associations to become more responsive. APD prepared a training program for the 9 political parties/association's agents ahead of the 2012 local election. The training commenced in all the six regions and the agents came from the 23 electoral districts.

### Forum for Civic Dialogue
APD has played a key role in Somaliland’s democratization process through the “Forum for Civic Dialogue”, APD has hosted numerous public debates and discussions in the political process and later the Forum has become a monthly event in which contemporary issues were discussed.
The success of our Finance and Administration relies on the effort, dedication and intelligence of its team members in support of APD’s mission, initiatives and priorities. The department’s team uphold the highest standards and ethics to deal with our strategic partners.

They are committed to supporting the achievement of the APD’s goals and are fully aligned with its strategic priorities; the team also respect divisional autonomy and acknowledge each stakeholder’s unique requirements for success.

The Division of Finance and Administration provides financial, human resources, and operational services in support of the projects of APD. The Academy has a total of 34 staff members both at its Hargeisa Headquarters and Burao’s Satellite Office. It is comprised of different operational staff such as the Management team, Operations team, Research Team, Audio Visual Unit team, staff of parallel projects, as well as support staff.

The Academy has two office premises. The head office is located in Hargeisa. This office deals with all the major administrative and programmatic activities. Both the Pillars of Peace II Decentralization Pillar and Democratization Pillar are supervised from this office as well as other parallel projects. The other office premise is located in Burco and fully oversees the operations of the Social Reconciliation Pillar.

### Research Department

The Department of Research conducts participatory action researches focused on the following thematic areas:

- Peace building & Governance
- Democracy
- Security & Rule of law
- Human Rights & Development

### Burao Satellite Office

In a society where clan politics is entrenched, the process of reconciliation by means of holding traditional conferences and developing a social contract has managed to achieve the relative peace and tranquillity that Somaliland enjoys today.

Subsequent actions that paved the way for a democratic process, have furthered the ambitions of building a stable state based on democracy and respect for individual civil rights.
The state of social harmony among the different communities in Somaliland at both the urban and rural levels has traversed great leaps since the founding of Somaliland. The different clans have, according to tradition, devised intricate norms to suppress violence and forestall the spiralling effects of conflicts to wider circles, such as clan-versus-clan clashes, beyond the regular and often repeated incidents of murder or violent acts committed by individuals.

The Academy for Peace and Development established the Satellite Office in Burao to initiate peaceful political dialogue at the regional level, particularly in the Eastern Regions, and to rebuild the community relationships at all levels which is a process critical to the consolidation of peace and security in that part of the country. The office fully oversees the operations of the Social Reconciliation Pillar as well as other pillars and activities.

**School of Public Policy**

The APD’s School of Public Policy aims to become a locally designed and sustained educational centre that provides practitioners and young professionals with relevant, and practical courses that reflects the needs and demands of their field with the ultimate goal of promoting and supporting the development of healthy and relevant public institutions.

**Media & Communication Department**

Our media and communication team works to communicate APD’s message of sustaining peace, state-building and promoting development consistently, effectively, and deepening APD’s relationship with society at large. Not only do we carefully craft and streamline both our internal and external flow of communications, but we also overeagerly reach out to various sectors of civil and political society: whether in our own websites and online social networking, or via local and international mass media outlets.

The department has a well-established Audio Visual Unit that produces a wide range of audiovisual productions on a range of subject matter that includes Somaliland’s current socio-political and socio-economic development (see list). Most of these films compliment some of the Academy’s major research work. The department also renders its services and expertise to International and local organizations that operate in Somaliland by researching, scripting and producing various documentary films and video projects. The department was commissioned by organizations and institutions such as UNDP, UNICEF, UN-Habitat, VETAID, NEGAAD, Care International and many others.

**Gender Mainstreaming**

Despite Somaliland’s adoption of a multi-party democracy, women still face serious challenges which have deep roots in the male-dominated Somali culture. APD/IP is one of a small number of institutions which have consistently fought for gender equality.

Over the years, APD/IP has held gender forums and workshops fostering dialogue among women and men from different communities and backgrounds to find solutions to the economic and political problems hampering women’s progress.
Publications

Confronting the future of Somaliland's Democracy- Lesson from a decade of multipartism and the way forward
Academy for Peace and Development (APD) and International Peace building Alliance (Interpeace) Hargeisa, 2015
English, 95 pages

Perception Survey on voter registration and civil registration
Academy for Peace and Development (APD) and International Peacebuilding Alliance(Interpeace) Hargeisa, 2014

Field study of voter registration in Hargeisa and Baki
Academy for Peace and Development (APD) and International Peacebuilding Alliance(Interpeace) Hargeisa, 2014

A Vote for Peace II. How Somaliland successfully hosted its Presidential Elections
Academy for Peace and Development (APD) and International Peacebuilding Alliance (Interpeace), Hargeisa, 2011.
English, 76 pages.

Democracy in Somaliland: Challenges and Opportunities
Academy for Peace and Development (APD) and International Peacebuilding Alliance (Interpeace)
English, 130 pages

Peace in Somaliland: An Indigenous Approach to State-Building
Academy for Peace and Development (APD) and International Peacebuilding Alliance (Interpeace)
English, 108 pages.

Rebuilding Somaliland: Issues and Possibilities.
Academy for Peace and Development (APD) and War-torn Societies Project (WSP)
English, 402 pages.

Addressing Land-Based Conflicts in Somaliland and Afghanistan
Academy for Peace and Development (APD) and Institute for Peace and Development (INEF), Arcadia Associates, 2008.
English, 47 pages.

Survey on small arms in Somaliland
Academy for Peace and Development (APD)
Hargeisa May 2004 commissioned by UNDP
English 33 pages
No More ‘Grass grown by the Spear’: Addressing Land-Based Conflicts in Somaliland
Academy for Peace and Development (APD) and Institute for Peace and Development (INEF), Arcadia Associates, 2007.
English, 60 pages.

From Plunder and Profit to Prosperity and Peace: Resolving Resource-based Conflict in Somaliland
Academy for Peace and Development (APD) and International Peacebuilding Alliance (Interpeace), Hargeisa, November 2006.
English, 43 pages.

Local Solutions: Creating an Enabling Environment for Decentralization in Somaliland
Academy for Peace and Development and International Peacebuilding Alliance (Interpeace), Hargeisa, October 2006.
English, 43 pages.

A Vote for Peace I. How Somaliland successfully hosted its first Parliamentary Elections in 35 years
Academy for Peace and Development (APD) and International Peacebuilding Alliance (Interpeace) Hargeisa, September 2006.
English, 74 pages.

Somaliland’s Parliamentary Study.
English, 22 pages.

Somaliland Dialogue for Peace: Working Notes.
Academy for Peace and Development (APD), Hargeisa, November 2004.
English, 38 pages.

Somaliland Macro-Economic Study 2004
Academy for Peace and Development (APD), Hargeisa, August 2004.
English, 45 pages.

Somaliland Socio-Economic Survey 2004
Academy for Peace and Development (APD), Hargeisa, August 2004.
English, 35 pages.

Conflict Analysis Framework Somaliland.
Academy for Peace and Development (APD), Report to the World Bank,
Women's Rights in Islam and Somali Culture - A study.
English, 40 pages.

English, 20 pages.

A Self-Portrait of Somaliland: Rebuilding from the Ruins.
Academy for Peace and Development (APD), Hargeisa, December 1999.
English, 107 pages.

Workshop Reports
Academy for Peace and Development (APD), Hargeisa, March 2006.
English, 24 pages.

The Judicial System in Somaliland.
Academy for Peace and Development (APD), Hargeisa, April 2002.

Documentary Films

Academy’s Films

Land conflict and the role of women (2015)
A drama on the role of women during times of conflicts involving land.
Somali version 30 min

The realities behind democracy in Somaliland (Xaqiiqada ku lamaan dimuqraadiyada Soomaaliland) (2014)
A documentary film shedding further light on the democratic process of Somaliland
Somali and English Versions 21 min

Mending relations between the local councils and the constituents ( isku xidhka bulshada iyo golaha degaanka) (2014)
A documentary film on the importance of bridging the gap between local councils and their communities.
Somali and English versions 22 min
Somaliland and its challenges of a lasting Social Reconciliation (Caqabadaha iyo Fursadaha wali hortaagaan turxaan bixinta bulshada dhexdeeda) (2014)
A documentary on the challenges Somaliland is facing in achieving a lasting social reconciliation. Somali and English versions 40 min

Social Cohesion Drama (Ruwaayadda is waafajinta Bulshada)
An entertaining drama film on the importance of Social Cohesion among communities. Somali with English subtitles. 45min

United we stand, Divided we fall (Fikir Midaysan, Cod Midaysan) (2008)
A documentary film on the formation of a Non-state Actor forum in Somaliland
28 min., Somali version

Documentary film on the Peace process of Somaliland’s statebuilding. 41 min., Somali and English version.
A Vote for Peace (Doorashada Golaha Baarlamanka) (2006)
A documentary film about the Somaliland’s parliamentary elections. 38 min., Somali and English Versions

From Plunder and Profit to Prosperity and Peace (Boob iyo Bursi ku doorso Nabad iyo Badhaadhe) (2006)
Documentary on Resource-based Conflict in Somaliland. 31 min., Somali and English version.

Local Solutions (Maamul-daaddejinta) (2006)
Documentary on Decentralisation in Somaliland. 21 min., Somali and English version.

Egal’s History (Taariikh-nololeedkii cigaal) (2006)
Documentary on Somaliland’s late President Mohammed Ibrahim Egal. 18 min., Somali version.

Voter Education Film (Barashada Doorashada) (2005)
Displayed during parliamentary election campaign. 20 min., Somali version.

Natural Resource-based Conflicts (khilaafaadka khayraadka Dabiiciga ah) (2005)
Documentary on charcoal production and environmental destruction. 16 min., Somali with English sub-titles.

Hargeisa and Daalo Scenes (Daawo Daalo/Daawo Hargeysa) (2005)
Video Clip with music. 7 and 9 min., no language.


Mending Rips in the Sky (Cirka radhay rag waa toli karaa taako labdeede) (2002)
Documentary on the consolidation and decentralization of government institutions. 25 min., Somali and English versions.
Media and Democracy (Saxaafadda iyo dimuqraadiyadda) (2002)
Documentary on the role of the media in Somaliland's political reconstruction.
25 min., Somali and English versions.

Milking Our Camel Dry (intaanu Neefku kugu ciyin) (2002)
Documentary on Somaliland's livestock economy & trade, the pastoral environment and animal health services.
25 min., Somali and English versions

Impact of war on the Family (Saamaynta Dagaalada ee Qoyska) (2002)
on changing values, roles and relationships within the family, the socio-economic effects of Khat use and social support systems for the post-war family.
24 min., Somali and English versions.

Long journey (Safarkii Dheeraa) (2001)
Documentary on the Academy's “Self-Portrait of Somaliland”.
20 min., Somali version.

7.4.2 Films in Co-operation with other Organisations

VETAPE (Vocational educational and training for accelerated promotion of employment) produced in cooperation with CARE (2014)
A film on the importance of providing vocational training skills for the youth to improve their prospects of employment.
Somali with English Subtitles 25 min

Educational film.
20 min., Somali version, produced with IDO.

Women decision-making (Haweenka iyo Talada Dalka) (2003)
Documentary.
25 min., Somali with English subtitles, produced with NAGAAD.

Women's Rights (Xuquuqda Haweenka) (2003)
Documentary on women’s rights in Islam, customary law and international conventions.
32 min., Somali version, produced with UNICEF.

Documentary on the History of the Somaliland Police Force.
20 min., Somali and English versions, produced with UNDP.

Disaster of war (Huqda Dagaalada) (2001)
Documentary on ex-combatants and their way of today.
15 min., Somali and English versions, produced with GTZ.
In partnership with

Special Thanks to Our Donors

Our previous & Current project partners include but not limited to: